Discussion, Consideration and Possible Action on Board Contract Year 2020 Child Care Performance Expectations

Introduction – The Commission initially approved BCY20 Child Care targets on September 24, 2019 based on BCY20 allocations. At that time, staff indicated that there would be a sizable balance of unspent BCY19 funds going into BCY20 once the BCY19 yearend reporting occurred in late October. This proved to be the case with staff estimating that roughly \$68M of BCY19 funds were unspent (largely because of unspent BCY18 balances and the challenge of ramping up from ~100K to ~130K kids per day in care).

- Also in the interim between September 2019 and now, staff worked on a method of making reasonable projections of available costs and funds out several years in order to help the Boards manage the program by having a greater sense of where their funding, costs, and affordable service levels would go over time rather than spending the latter part of each contract year with uncertainty about what might come.
- TWC Finance developed a budget that called for spending down the agency's unallocated reserve balances over the next 4 years and Operational Insight developed a set of very preliminary projections thru BCY23 based on TWC Finance's initial budget protections and assuming administration/operational costs would grow at 2% year and Reimbursement Rates would increase by 3% per year.
- Armed with these budget and cost projections we set out several goals on how to address spending down carryforward funds:
 - 1) We wanted to support more kids in care.
 - 2) We didn't want Boards with significant one-time balances to have to rapidly ramp way up, spend all their excess funding in one year, and then rapidly ramp down into the next year as it is, with costs presumed to go up, we would be able to support fewer kids per day even if funding remains flat.
 - 3) We wanted to develop a mechanism to help Boards transition from one year to the next (whether up or down) which we did by presuming that a certain amount of funding may go unspent from one year to the next and that this should be considered "normal" if it falls within a certain range (which we set at 13 days' worth of cost, i.e. 5% which was roughly \$36.6M).
 - 4) We wanted to work with Boards to negotiate spending plans (and thus targets) across several years to create smoother transitions in caseloads/care.

BCY20 Performance Expectations – We will be going back to the pre-BCY19 methodology of determining whether a given was "meeting" their performance expectations or not using the entire performance period rather than discrete months that were necessary during the long ramp-up in enrollment in BCY19. <95% of target will be considered "-P", >=105% will be considered "+P", and performance in between will be considered "MP." <u>DOI will use the lower of the original or final target for measuring Board performance until the February MPR.</u>

- As to individual targets, as noted, the Commission approved the BCY20 target setting methodology for BCY20 childcare allocations on September 24, 2019. Staff used the exact same methodology and set of cost assumptions (Discretionary Case Mix, Parent's Share of Cost, and Variable Admin/Ops costs) to set final targets including consideration of:
 - 1) \$35M in supplemental allocations the Commission added to BCY20 allocations;
 - 2) \$12.4M in remaining carryforward after accounting for the \$36.6M buffer and Commission approved Board requests to transfer the remaining carryforward funds to BCY21 or beyond to allow an increased but more stable caseload; and
 - 3) The \$10.8M funding adjustment to the North Central Texas and Dallas boards.
- Boards will be held responsible for meeting the combined targets that account for all these funds/allocation actions. Pages 2 & 3 provided Board-level details on BCY20 targets and cost assumptions.
- Commission Request Staff request the Commission approve staff recommendations regarding BCY20 childcare
 performance expectations as detailed above.

BCY20 Targets - Determination of Funds Available for BCY20 Target Setting

Board Name	De120 Targets - De			1				1					Remaining	Additional	
Base BCV20 BCV20 on Supplemental Base BCV20 on Supplemental S				BCY19 Money									BCY19	Funding	
Board Name # Allocation 9/24/19 Allocation Total Allocation Z6 Quality Allocation CF Cost) **** Amounts to BCV21 BCV20 Targets BCV20 Setting Panhandile 1 \$11,554,394 \$569,698 \$12,124,092 \$242,482 \$11,881,610 \$1,466,282 \$567,813 \$898,468 \$-5881,360 \$217,108 \$12,098,718 \$1.000,000 \$1,867,740 \$1.000,000 \$				Moved to						BCY20 Buffer (13	BCY19	Amounts to	Carryforward to	Changes	Total Available
Panhandle 1 \$11,554,394			Base BCY20		Supplemental			nonQ BCY20	Unspent BCY19	,	Carryforward	Move Forward	Allocate to	impacting	for BCY20 Target
South Plains 2 \$11,184,239 \$549,874 \$11,734,113 \$234,683 \$11,994,300 \$1,886,585 \$552,810 \$1,133,775 \$-\$667,962 \$465,813 \$11,965,243 \$	Board Name	#	Allocation	9/24/19	Allocation	Total Allocation	2% Quality	Allocation	CCF	cost) ****	Amounts	to BCY21*	BCY20 Targets	BCY20	Setting
North Central **	Panhandle	1	\$11,554,394		\$569,698	\$12,124,092	\$242,482	\$11,881,610	\$1,466,282	\$567,813	\$898,468	-\$681,360	\$217,108		\$12,098,718
North Central ** 4 4 848,954,223 \$3,360,000 \$1,862,774 \$54,176,997 \$1,083,540 \$53,093,457 \$6,492,152 \$2,559,957 \$3,932,195 \$1,532,195 \$0 \$-3,360,000 \$49,733,457 \$1,000,000 \$1,449,56 \$51,400,408 \$1,000,000 \$1,449,56 \$51,400,409 \$1,000,000 \$1,449,56 \$2,5149,902 \$1,000,999 \$93,649,000 \$4,475,626 \$4,692,269 \$0 \$0 \$0 \$0 \$50,000 \$0,5140,000 \$0,	South Plains	2	\$11,184,239		\$549,874	\$11,734,113	\$234,683	\$11,499,430	\$1,686,585	\$552,810	\$1,133,775	-\$667,962	\$465,813		\$11,965,243
Tarrant County 5 \$49,570,639 \$2,337,840 \$51,908,479 \$1,038,170 \$50,870,309 \$8,447,945 \$2,460,828 \$5,987,117 \$-\$5,457,018 \$530,099 \$51,400,408 Dallas County *** 6 \$79,004,946 \$12,000,000 \$4,144,956 \$95,149,902 \$1,902,999 \$93,246,903 \$4,475,626 \$4,692,269 \$0 \$0 \$0 \$50 \$50 \$7,802,000 Sast Texas 8 \$21,111,992 \$1,061,537 \$22,173,529 \$443,471 \$21,730,058 \$3,606,705 \$31,047,501 \$2,559,204 \$-\$2,276,727 \$282,477 \$22,012,535 West Central 9 \$7,617,013 \$370,878 \$7,987,891 \$159,758 \$7,828,133 \$1,624,556 \$372,166 \$1,252,390 \$-\$827,668 \$424,722 \$8,252,855 West Central 10 \$97,617,013 \$370,878 \$7,987,891 \$159,758 \$7,828,133 \$1,624,556 \$372,166 \$1,252,390 \$-\$827,668 \$424,722 \$8,252,855 West Central 9 \$7,617,013 \$370,878 \$7,987,891 \$159,758 \$7,828,133 \$1,624,556 \$372,566 \$1,252,390 \$-\$827,668 \$424,722 \$8,252,855 West Central 9 \$7,617,013 \$330,878 \$7,987,891 \$159,758 \$7,828,133 \$1,624,556 \$372,666 \$1,252,390 \$-\$827,668 \$424,722 \$8,252,855 West Central 9 \$7,617,013 \$330,873 \$7,987,891 \$11,518,5560 \$22,191,527 \$552,932 \$1,638,596 \$-\$1,547,181 \$91,415 \$1,627,035 West Central 9 \$1,281,757 \$489,284 \$11,771,041 \$223,421 \$11,535,620 \$2,191,527 \$552,932 \$3,638,596 \$-\$1,547,181 \$91,415 \$11,627,035 Concho Valley 12 \$3,227,885 \$144,613 \$33,695,36 \$67,31 \$3,302,145 \$593,477 \$156,692 \$436,785 \$-\$299,478 \$137,307 \$3,349,452 West Central Area 14 \$24,320,342 \$1,130,987 \$254,513,29 \$509,027 \$24,942,302 \$4,444,604 \$1,186,665 \$3,258,339 \$-\$1,422,401 \$1,861,338 \$26,778,400 West Central Area 14 \$24,320,342 \$1,130,987 \$552,738 \$18,136,999 \$362,707 \$1,363,348 \$330,2145 \$3,363,345 \$334,523 \$524,577 \$10,040,002 West Central Area 14 \$24,320,342 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545 \$1,545	North Texas	3	\$5,121,865		\$252,982	\$5,374,847	\$107,497	\$5,267,350	\$885,683	\$249,968	\$635,715	-\$530,353	\$105,362		\$5,372,712
Deallas County**** 6 579,004,946 \$12,000,000 \$4,144,956 \$95,149,902 \$1,902,999 \$93,246,903 \$4,475,626 \$4,692,269 \$0 \$0 \$0 \$0 \$2,500,000 \$95,746,903 \$0.000 \$1,000,000	North Central **	4	\$48,954,223	\$3,360,000	\$1,862,774	\$54,176,997	\$1,083,540	\$53,093,457	\$6,492,152	\$2,559,957	\$3,932,195	-\$1,532,195	\$0	-\$3,360,000	\$49,733,457
North East 7 \$ \$7,586,522 \$ \$393,172 \$ \$7,979,694 \$ \$159,594 \$ \$7,820,100 \$ \$336,995 \$ \$374,949 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Tarrant County	5	\$49,570,639		\$2,337,840	\$51,908,479	\$1,038,170	\$50,870,309	\$8,447,945	\$2,460,828	\$5,987,117	-\$5,457,018	\$530,099		\$51,400,408
East Texas 8 \$21,111,992 \$1,061,537 \$22,173,529 \$443,471 \$21,730,058 \$3,066,705 \$1,047,501 \$2,559,204 \$2,276,727 \$282,477 \$22,012,535 \$West Central 9 \$7,617,013 \$370,878 \$7,987,891 \$159,758 \$7,828,133 \$1,624,556 \$372,166 \$1,252,390 \$5,682,668 \$424,722 \$8,252,855 \$987,891 \$159,758 \$7,828,133 \$1,624,556 \$372,166 \$1,252,390 \$5,923,668 \$424,722 \$8,252,855 \$987,891 \$159,788 \$7,987,891 \$159,758 \$7,828,133 \$1,624,556 \$372,166 \$1,252,390 \$5,923,668 \$424,722 \$8,252,855 \$987,891 \$13,200,845 \$1,325,995 \$1,923,620 \$1,300,964 \$622,656 \$28,737,836 \$987,991 \$159,785 \$1,923,600 \$1,925,993 \$1,923,600 \$1,920,945 \$1,923,600 \$1,920,945 \$1,923,991 \$1,927,991 \$1,	Dallas County ***	6	\$79,004,946	\$12,000,000	\$4,144,956	\$95,149,902	\$1,902,999	\$93,246,903	\$4,475,626	\$4,692,269	\$0	\$0	\$0	\$2,500,000	\$95,746,903
West Central 9 \$7,617,013 \$370,878 \$7,987,891 \$159,758 \$7,828,133 \$1,624,556 \$372,166 \$1,252,390 \$827,668 \$424,722 \$8,252,855 Borderplex 10 \$27,259,843 \$1,429,117 \$28,688,960 \$573,780 \$28,115,180 \$3,276,615 \$1,352,995 \$1,932,620 \$1,300,964 \$622,656 \$28,278,855 Permian Basin 11 \$11,281,757 \$489,284 \$11,751,040 \$235,421 \$11,535,620 \$51,923,620 \$13,00,964 \$622,656 \$28,737,805 \$11,627,035 \$60,000 \$13,00,964 \$622,656 \$28,737,801 \$11,511,227,735 \$559,377 \$156,692 \$436,785 \$299,478 \$137,307 \$3,439,452 \$14,611,611 \$13,907,403 \$10,202,475 \$204,050 \$9,988,425 \$1,113,74 \$476,529 \$1,134,845 \$892,268 \$242,777 \$10,241,002 \$1,414,104 \$1,142,401 \$1,143,403 \$1,142,401 \$1,143,403 \$1,142,401 \$1,143,403 \$1,142,401 \$1,143,403 \$1,142,401 \$1,143,403 \$1,142,401 \$1,142,401 <td>North East</td> <td>7</td> <td>\$7,586,522</td> <td></td> <td>\$393,172</td> <td>\$7,979,694</td> <td>\$159,594</td> <td>\$7,820,100</td> <td>\$336,995</td> <td>\$374,949</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td></td> <td>\$7,820,100</td>	North East	7	\$7,586,522		\$393,172	\$7,979,694	\$159,594	\$7,820,100	\$336,995	\$374,949	\$0	\$0	\$0		\$7,820,100
Spring S	East Texas	8	\$21,111,992		\$1,061,537	\$22,173,529	\$443,471	\$21,730,058	\$3,606,705	\$1,047,501	\$2,559,204	-\$2,276,727	\$282,477		\$22,012,535
Permian Basin 11 \$11,281,757	West Central	9	\$7,617,013		\$370,878	\$7,987,891	\$159,758	\$7,828,133	\$1,624,556	\$372,166	\$1,252,390	-\$827,668	\$424,722		\$8,252,855
Concho Valley 12 \$3,227,885	Borderplex	10	\$27,259,843		\$1,429,117	\$28,688,960	\$573,780	\$28,115,180	\$3,276,615	\$1,352,995	\$1,923,620	-\$1,300,964	\$622,656		\$28,737,836
Heart of Texas 13 \$9,705,432 \$497,043 \$10,202,475 \$204,050 \$9,998,425 \$1,611,374 \$476,529 \$1,134,845 \$-\$892,268 \$242,577 \$10,241,002 \$1,002 \$1,002 \$1,000 \$1	Permian Basin	11	\$11,281,757		\$489,284	\$11,771,041	\$235,421	\$11,535,620	\$2,191,527	\$552,932	\$1,638,596	-\$1,547,181	\$91,415		\$11,627,035
Capital Area 14 \$24,320,342 \$1,130,987 \$25,451,329 \$509,027 \$24,942,302 \$4,444,604 \$1,186,665 \$3,258,539 -\$1,422,401 \$1,836,138 \$26,778,440 Rural Capital 15 \$17,461,267 \$675,732 \$18,136,999 \$362,740 \$17,774,259 \$1,336,338 \$837,415 \$498,923 \$0 \$498,923 \$18,273,182 Brazos Valley 16 \$8,090,836 \$388,978 \$8,479,814 \$169,597 \$8,310,217 \$728,095 \$333,572 \$334,523 -\$235,482 \$99,041 \$8,409,288 Deep East 17 \$10,050,037 \$522,738 \$10,572,775 \$211,456 \$10,361,319 \$982,729 \$497,952 \$484,777 -\$485,224 \$447 \$10,360,872 Southeast 18 \$10,021,772 \$495,356 \$10,511,708 \$210,342 \$10,360,373 \$482,777 \$485,224 \$0 \$189,424 \$0 \$189,424 \$0 \$189,424 \$0 \$189,424 \$10,444 \$10,360,872 \$10,360,872 \$10,360,872 \$10,360,872	Concho Valley	12	\$3,227,885		\$141,651	\$3,369,536	\$67,391	\$3,302,145	\$593,477	\$156,692	\$436,785	-\$299,478	\$137,307		\$3,439,452
Rural Capital 15 \$17,461,267 \$675,732 \$18,136,999 \$362,740 \$17,774,259 \$1,336,338 \$837,415 \$498,923 \$0 \$498,923 \$18,273,182 \$18205 Valley 16 \$8,090,836 \$388,978 \$8,479,814 \$169,597 \$8,310,217 \$728,095 \$393,572 \$334,523 \$-\$235,482 \$99,041 \$8,409,258 \$10,050,037 \$522,738 \$10,572,775 \$211,456 \$10,361,319 \$982,729 \$497,952 \$484,777 \$-\$485,224 \$-\$447 \$10,360,872 \$10,002,772 \$487,573 \$19,002,772 \$487,573 \$10,002,772 \$487,575 \$10,002,772 \$10,002,772 \$487,573 \$10,002,772 \$487,573 \$10,002,772 \$10,002,7	Heart of Texas	13	\$9,705,432		\$497,043	\$10,202,475	\$204,050	\$9,998,425	\$1,611,374	\$476,529	\$1,134,845	-\$892,268	\$242,577		\$10,241,002
Brazos Valley 16 \$8,090,836 \$388,978 \$8,479,814 \$169,597 \$8,310,217 \$728,095 \$393,572 \$334,523 -\$235,482 \$99,041 \$8,409,258 Deep East 17 \$10,050,037 \$522,738 \$10,572,775 \$211,456 \$10,361,319 \$982,729 \$497,952 \$484,777 -\$485,224 -\$447 \$10,360,872 \$40,000,000 \$189,00	Capital Area	14	\$24,320,342		\$1,130,987	\$25,451,329	\$509,027	\$24,942,302	\$4,444,604	\$1,186,065	\$3,258,539	-\$1,422,401	\$1,836,138		\$26,778,440
Deep East 17 \$10,050,037 \$522,738 \$10,572,775 \$211,456 \$10,361,319 \$982,729 \$497,952 \$484,777 -\$485,224 -\$447 \$10,360,872 \$400,000 \$10	Rural Capital	15	\$17,461,267		\$675,732	\$18,136,999	\$362,740	\$17,774,259	\$1,336,338	\$837,415	\$498,923	\$0	\$498,923		\$18,273,182
Southeast 18 \$10,021,722 \$495,356 \$10,517,078 \$210,342 \$10,306,736 \$682,960 \$493,536 \$189,424 \$0 \$189,424 \$10,496,160 Golden Crescent 19 \$4,817,573 \$234,620 \$5,052,193 \$101,044 \$4,951,149 \$1,120,947 \$235,790 \$885,157 -\$739,662 \$145,495 \$5,096,644 Alamo 20 \$62,708,843 \$3,028,686 \$65,737,529 \$1,314,751 \$64,422,778 \$5,523,271 \$3,116,593 \$2,406,677 \$0 \$2,406,677 \$66,829,455 South Texas 21 \$13,307,382 \$743,407 \$14,050,789 \$281,016 \$13,769,773 \$2,228,622 \$665,290 \$1,563,333 -\$1,563,995 -\$662 \$13,769,111 Coastal Bend 22 \$15,567,489 \$781,098 \$16,348,587 \$326,972 \$16,021,615 \$1,692,703 \$769,258 \$923,445 \$0 \$923,445 \$0 \$923,445 \$0 \$923,445 \$0 \$923,445 \$0 \$923,445 \$0 \$923,445 \$0	Brazos Valley	16	\$8,090,836		\$388,978	\$8,479,814	\$169,597	\$8,310,217	\$728,095	\$393,572	\$334,523	-\$235,482	\$99,041		\$8,409,258
Golden Crescent 19 \$4,817,573 \$234,620 \$5,052,193 \$101,044 \$4,951,149 \$1,120,947 \$235,790 \$885,157 -\$739,662 \$145,495 \$5,096,644 \$13,000,789 \$1,14,751 \$64,422,778 \$5,523,271 \$3,116,593 \$2,406,677 \$0 \$2,406,677 \$66,829,455 \$1,14,751 \$64,422,778 \$5,523,271 \$3,116,593 \$2,406,677 \$0 \$2,406,677 \$66,829,455 \$1,14,751 \$64,422,778 \$5,523,271 \$3,116,593 \$2,406,677 \$0 \$2,406,677 \$66,829,455 \$1,14,751 \$64,422,778 \$5,523,271 \$3,116,593 \$2,406,677 \$0 \$2,406,677 \$66,829,455 \$1,14,751 \$	Deep East	17	\$10,050,037		\$522,738	\$10,572,775	\$211,456	\$10,361,319	\$982,729	\$497,952	\$484,777	-\$485,224	-\$447		\$10,360,872
Alamo 20 \$62,708,843 \$3,028,686 \$65,737,529 \$1,314,751 \$64,422,778 \$5,523,271 \$3,116,593 \$2,406,677 \$0 \$2,406,677 \$66,829,455 \$50th Texas 21 \$13,307,382 \$743,407 \$14,050,789 \$281,016 \$13,769,773 \$2,228,622 \$665,290 \$1,563,333 -\$1,563,995 -\$662 \$13,769,111 \$0.000000000000000000000000000000000	Southeast	18	\$10,021,722		\$495,356	\$10,517,078	\$210,342	\$10,306,736	\$682,960	\$493,536	\$189,424	\$0	\$189,424		\$10,496,160
South Texas 21 \$13,307,382 \$743,407 \$14,050,789 \$281,016 \$13,769,773 \$2,228,622 \$665,290 \$1,563,333 -\$1,563,995 -\$662 \$13,769,111 Coastal Bend 22 \$15,567,489 \$781,098 \$16,348,587 \$326,972 \$16,021,615 \$1,692,703 \$769,258 \$923,445 \$0 \$923,445 \$16,945,060 Lower Rio 23 \$42,495,730 \$2,384,210 \$44,879,940 \$897,599 \$43,982,341 \$5,717,893 \$2,134,392 \$3,583,501 -\$1,749,067 \$1,834,434 \$45,816,775 Cameron 24 \$17,694,953 \$990,117 \$18,685,070 \$373,702 \$18,311,368 \$1,591,320 \$884,047 \$707,273 \$0 \$707,273 \$19,018,641 Texoma 25 \$4,708,554 \$230,828 \$4,939,382 \$98,788 \$4,840,594 \$179,695 \$233,473 \$0 \$0 \$0 \$4,840,594 Central Texas 26 \$12,660,304 \$607,584 \$13,267,888 \$265,358 \$13,002,530 \$1,224,173 <td< td=""><td>Golden Crescent</td><td>19</td><td>\$4,817,573</td><td></td><td>\$234,620</td><td>\$5,052,193</td><td>\$101,044</td><td>\$4,951,149</td><td>\$1,120,947</td><td>\$235,790</td><td>\$885,157</td><td>-\$739,662</td><td>\$145,495</td><td></td><td>\$5,096,644</td></td<>	Golden Crescent	19	\$4,817,573		\$234,620	\$5,052,193	\$101,044	\$4,951,149	\$1,120,947	\$235,790	\$885,157	-\$739,662	\$145,495		\$5,096,644
Coastal Bend 22 \$15,567,489 \$781,098 \$16,348,587 \$326,972 \$16,021,615 \$1,692,703 \$769,258 \$923,445 \$0 \$923,445 \$0 \$923,445 \$16,945,060 Lower Rio 23 \$42,495,730 \$2,384,210 \$44,879,940 \$897,599 \$43,982,341 \$5,717,893 \$2,134,392 \$3,583,501 -\$1,749,067 \$1,834,434 \$45,816,775 Cameron 24 \$17,694,953 \$990,117 \$18,685,070 \$373,702 \$18,311,368 \$1,591,320 \$884,047 \$707,273 \$0 \$707,273 \$19,018,641 Texoma 25 \$4,708,554 \$230,828 \$4,939,382 \$98,788 \$4,840,594 \$179,695 \$233,473 \$0 \$0 \$0 \$4,840,594 Central Texas 26 \$12,660,304 \$607,584 \$13,267,888 \$265,358 \$13,002,530 \$1,224,173 \$615,509 \$608,664 -\$33,254 \$575,410 \$13,577,940 Middle Rio 27 \$5,988,565 \$320,233 \$6,308,798 \$126,176 \$6,182,622	Alamo	20	\$62,708,843		\$3,028,686	\$65,737,529	\$1,314,751	\$64,422,778	\$5,523,271	\$3,116,593	\$2,406,677	\$0	\$2,406,677		\$66,829,455
Lower Rio 23 \$42,495,730 \$2,384,210 \$44,879,940 \$897,599 \$43,982,341 \$5,717,893 \$2,134,392 \$3,583,501 \$-\$1,749,067 \$1,834,434 \$45,816,775 \$1,000 \$1,000 \$1,00	South Texas	21	\$13,307,382		\$743,407	\$14,050,789	\$281,016	\$13,769,773	\$2,228,622	\$665,290	\$1,563,333	-\$1,563,995	-\$662		\$13,769,111
Cameron 24 \$17,694,953 \$990,117 \$18,685,070 \$373,702 \$18,311,368 \$1,591,320 \$884,047 \$707,273 \$0 \$707,273 \$19,018,641 Texoma 25 \$4,708,554 \$230,828 \$4,939,382 \$98,788 \$4,840,594 \$179,695 \$233,473 \$0 \$0 \$0 \$4,840,594 Central Texas 26 \$12,660,304 \$607,584 \$13,267,888 \$265,358 \$13,002,530 \$1,224,173 \$615,509 \$608,664 -\$33,254 \$575,410 \$13,577,940 Middle Rio 27 \$5,988,565 \$320,233 \$6,308,798 \$126,176 \$6,182,622 \$924,771 \$295,873 \$628,898 -\$573,734 \$55,164 \$6,237,786 Gulf Coast 28 \$176,227,521 \$8,364,620 \$184,592,141 \$3,691,843 \$180,900,298 \$3,093,432 \$8,816,816 \$0 \$0 \$0 \$180,900,298	Coastal Bend	22	\$15,567,489		\$781,098	\$16,348,587	\$326,972	\$16,021,615	\$1,692,703	\$769,258	\$923,445	\$0	\$923,445		\$16,945,060
Texoma 25 \$4,708,554 \$230,828 \$4,939,382 \$98,788 \$4,840,594 \$179,695 \$233,473 \$0 \$0 \$0 \$4,840,594 Central Texas 26 \$12,660,304 \$607,584 \$13,267,888 \$265,358 \$13,002,530 \$1,224,173 \$615,509 \$608,664 -\$33,254 \$575,410 \$13,577,940 Middle Rio 27 \$5,988,565 \$320,233 \$6,308,798 \$126,176 \$6,182,622 \$924,771 \$295,873 \$628,898 -\$573,734 \$55,164 \$6,237,786 Gulf Coast 28 \$176,227,521 \$8,364,620 \$184,592,141 \$3,691,843 \$180,900,298 \$3,093,432 \$8,816,816 \$0 \$0 \$0 \$180,900,298	Lower Rio	23	\$42,495,730		\$2,384,210	\$44,879,940	\$897,599	\$43,982,341	\$5,717,893	\$2,134,392	\$3,583,501	-\$1,749,067	\$1,834,434		\$45,816,775
Central Texas 26 \$12,660,304 \$607,584 \$13,267,888 \$265,358 \$13,002,530 \$1,224,173 \$615,509 \$608,664 -\$33,254 \$575,410 \$13,577,940 Middle Rio 27 \$5,988,565 \$320,233 \$6,308,798 \$126,176 \$6,182,622 \$924,771 \$295,873 \$628,898 -\$573,734 \$55,164 \$6,237,786 Gulf Coast 28 \$176,227,521 \$8,364,620 \$184,592,141 \$3,691,843 \$180,900,298 \$3,093,432 \$8,816,816 \$0 \$0 \$0 \$180,900,298	Cameron	24	\$17,694,953		\$990,117	\$18,685,070	\$373,702	\$18,311,368	\$1,591,320	\$884,047	\$707,273	\$0	\$707,273		\$19,018,641
Middle Rio 27 \$5,988,565 \$320,233 \$6,308,798 \$126,176 \$6,182,622 \$924,771 \$295,873 \$628,898 -\$573,734 \$55,164 \$6,237,786 Gulf Coast 28 \$176,227,521 \$8,364,620 \$184,592,141 \$3,691,843 \$180,900,298 \$3,093,432 \$8,816,816 \$0 \$0 \$0 \$180,900,298	Texoma	25	\$4,708,554		\$230,828	\$4,939,382	\$98,788	\$4,840,594	\$179,695	\$233,473	\$0	\$0	\$0		\$4,840,594
Gulf Coast 28 \$176,227,521 \$8,364,620 \$184,592,141 \$3,691,843 \$180,900,298 \$3,093,432 \$8,816,816 \$0 \$0 \$0 \$180,900,298	Central Texas	26	\$12,660,304		\$607,584	\$13,267,888	\$265,358	\$13,002,530	\$1,224,173	\$615,509	\$608,664	-\$33,254	\$575,410		\$13,577,940
	Middle Rio	27	\$5,988,565		\$320,233	\$6,308,798	\$126,176	\$6,182,622	\$924,771	\$295,873	\$628,898	-\$573,734	\$55,164		\$6,237,786
Sum of Boards 99 \$719,301,868 \$15,360,000 \$35,000,000 \$769,661,868 \$15,393,247 \$754,268,621 \$68,167,076 \$36,592,990 \$37,605,844 \$\$22,815,993 \$12,389,852 \$\$\$80,000 \$765,798,473	Gulf Coast	28	\$176,227,521		\$8,364,620	\$184,592,141	\$3,691,843	\$180,900,298	\$3,093,432	\$8,816,816	\$0	\$0	\$0		\$180,900,298
	Sum of Boards	99	\$719,301,868	\$15,360,000	\$35,000,000	\$769,661,868	\$15,393,247	\$754,268,621	\$68,167,076	\$36,592,990	\$37,605,844	-\$22,815,993	\$12,389,852	-\$860,000	\$765,798,473

^{*}North Central Texas (NCT) is moving \$1.5M to BCY22, not BCY21

^{**}In Sept 2019, NCT had moved \$3.36M of BCY19 funding to BCY20 and \$5.04M to BCY21. NCT is now voluntarily deobligating these amounts along with \$2.4M of their remaining \$3.9M BCY19 Carryforward. These actions by NCT are to ensure they rightsize the program to provide for a more sustainable caseload while continuing to support the regional economy, particularly CC providers and low income families *** Dallas will receive \$2.5M in BCY20, \$5.5M in BCY21, and \$2.8M in BCY22.

^{****} The BCY20 Buffer column shows the theoretical buffer. Some Boards (Dallas, North East, Texoma, Gulf Coast) do not have sufficient unspent BCY19 to fully "fund" their theortical buffer

BCY20 Targets Calculation

Total Available For EXCT Admini/Ops Project Care Admin/Ops St.04 St.1.00 St.07.6 St.3.27 St.08 St.04 St.1.00 St.0.27.7 St.0.27.7 St.0.2.2 St.0.2.2.2 St.0.2.2	DC120 Targets Calc	-1							I	1	ı		I	I	
Roard Name R Target Stetting Audin Admin A					Available for		Projected Avg	Projected Avg							
Board Name														5	F: 1.00/20
Panhandie 1		.,							D d DCOC		,	-		· · · · · · · · · · · · · · · · · · ·	Final BCY20
South Plains 2 \$11,965,243 \$359,106 \$11,606,137 \$1.59 \$19.83 \$19.31 \$3.27 \$16.03 \$215 \$51,206,446 \$10,399,691 \$2,253 \$2.48 \$10.0000 \$10.0000 \$10.0000 \$10.0000 \$10.0000 \$10.0000 \$10.0000 \$10.0000 \$10.0000 \$10.0000 \$10.0000 \$10.0000					, ·			<i>'</i>		,	·	,			
North Texas 3 \$5,372,712 \$230,353 \$5,142,359 \$2.58 \$19.47 \$19.06 \$4.12 \$14.94 \$156 \$901,458 \$4,240,900 924 1.00 North Central 4 \$497,353,457 \$1,826,192 \$47,907,265 \$2.67 \$26.17 \$22.43 \$4.85 \$20.57 \$911 \$57,338,134 \$436,569,131 6,662 7.66 \$1.00 \$1				· · · · ·				· ·			_		. , ,	,	2,327
North Central 4 \$49,733,467 \$1,826,192 \$47,907,265 \$2.67 \$26.17 \$25.43 \$4.85 \$20.57 \$971 \$7,338,134 \$40,569,131 \$6,662 \$7.65 \$1,000,408 \$1,277,083 \$50,123,325 \$2.13 \$28.97 \$27.40 \$4.77 \$22.64 \$1,383 \$11,269,417 \$38,853,905 \$5,988 \$7.33 \$0,000 \$18,500,000 \$263,227 \$7.556,873 \$1.18 \$10,255 \$1.24 \$25.56 \$24.14 \$43.2 \$19.82 \$2,009 \$18,316,669 \$76,248,260 \$13,818 \$16,40 \$1.27 \$1.24 \$25.56 \$24.14 \$43.2 \$19.82 \$2,009 \$18,316,669 \$76,248,260 \$13,818 \$16,40 \$1.27 \$1.24 \$25.56 \$24.14 \$43.2 \$19.82 \$2,009 \$18,316,669 \$76,248,260 \$13,818 \$16,40 \$1.24 \$1		_		' '				·			_			-	2,468
Tarrant County 5 \$51,400,408 \$1,277,083 \$50,123,325 \$2.13 \$28.97 \$27.40 \$4.77 \$22.64 \$1,383 \$11,269,417 \$38,853,909 \$5,988 \$7,37 \$1,000		3								· '				-	1,080
Dallas County 6 \$95,746,903 \$1,181,974 \$94,564,929 \$1,24 \$25,56 \$24,14 \$4,32 \$19,82 \$2,609 \$18,316,669 \$76,248,260 13,818 16,4	North Central	4						· ·						,	7,633
North East 7 \$7,820,100 \$263,227 \$7,556,873 \$1.81 \$19.65 \$18.79 \$2.97 \$15.82 125 \$702,632 \$6,854,241 1,484 1,66 East Texas 8 \$22,012,535 \$616,822 \$21,395,713 \$2.10 \$20.54 \$20.12 \$3.90 \$16.22 \$417 \$2,473,337 \$18,922,376 3,942 4,33 \$4.95 \$4.9	Tarrant County	5	\$51,400,408	\$1,277,083	\$50,123,325	\$2.13	\$28.97	\$27.40	\$4.77	\$22.64	1,383	\$11,269,417	\$38,853,909	5,988	7,371
East Texas 8 \$22,012,535 \$616,822 \$21,395,713 \$2.10 \$20.54 \$20.12 \$3.90 \$16.22 \$417 \$2,473,337 \$18,922,376 3,942 \$4.35 \$1.00 \$28,572,855 \$329,321 \$7,923,534 \$1.95 \$18.67 \$18.89 \$3.39 \$15.50 \$86 \$464,593 \$7,488,941 1,632 1,77 \$1.00 \$28,737,836 \$845,506 \$27,892,330 \$1.75 \$18.70 \$18.26 \$3.25 \$15.02 \$427 \$2,287,472 \$25,608,858 5,829 6,22 \$1.00 \$28,737,836 \$845,506 \$27,892,330 \$1.75 \$18.70 \$18.26 \$3.25 \$15.02 \$427 \$2,287,472 \$25,608,858 5,829 \$6.22 \$1.00 \$1	Dallas County	6	\$95,746,903	\$1,181,974	\$94,564,929	\$1.24	\$25.56	\$24.14	\$4.32	\$19.82	2,609	\$18,316,669	\$76,248,260	13,818	16,427
West Central 9 S8,252,855 \$329,321 \$7,923,534 \$1.95 \$18.67 \$18.89 \$3.39 \$15.50 86 \$464,593 \$7,458,941 1,632 1,77 Borderplex 10 \$28,737,836 \$845,506 \$27,892,330 \$1.75 \$18.70 \$18.26 \$3.25 \$15.02 427 \$2,287,472 \$25,604,858 \$8,829 6,22 Permian Basin 11 \$11,627,035 \$399,381 \$11,236,654 \$2.48 \$21.64 \$20.83 \$2,72 \$18.10 60 \$379,108 \$10,887,545 \$2,013 \$2,00 Concho Valley 12 \$3,439,452 \$155,039 \$3,284,413 \$2.28 \$18.60 \$19.09 \$4.46 \$14.63 102 \$557,987 \$2,726,425 61.6 71 Heart of Texas 13 \$10,241,002 \$395,478 \$9,845,524 \$1.69 \$19.39 \$18.74 \$3.57 \$15.17 \$238 \$1,314,855 \$8,530,669 \$1,931 \$2,14 Capital Area 14 \$26,778,440 <td>North East</td> <td>7</td> <td>\$7,820,100</td> <td>\$263,227</td> <td>\$7,556,873</td> <td>\$1.81</td> <td>\$19.65</td> <td>\$18.79</td> <td>\$2.97</td> <td>\$15.82</td> <td>125</td> <td>\$702,632</td> <td>\$6,854,241</td> <td>1,484</td> <td>1,609</td>	North East	7	\$7,820,100	\$263,227	\$7,556,873	\$1.81	\$19.65	\$18.79	\$2.97	\$15.82	125	\$702,632	\$6,854,241	1,484	1,609
Borderplex 10 \$28,737,836 \$845,506 \$27,892,330 \$1.75 \$18.70 \$518.26 \$3.25 \$15.02 \$427 \$2,287,472 \$25,604,858 \$5,829 \$6,22	East Texas	8	\$22,012,535	\$616,822	\$21,395,713	\$2.10	\$20.54	\$20.12	\$3.90	\$16.22	417	\$2,473,337	\$18,922,376	3,942	4,359
Permian Basin 11 \$11,627,035 \$390,381 \$11,236,654 \$2.48 \$21.64 \$20.83 \$2.72 \$18.10 60 \$379,108 \$10,857,545 2,013 2,00	West Central	9	\$8,252,855	\$329,321	\$7,923,534	\$1.95	\$18.67	\$18.89	\$3.39	\$15.50	86	\$464,593	\$7,458,941	1,632	1,718
Concho Valley 12 \$3,439,452 \$155,039 \$3,284,413 \$2.28 \$18.60 \$19.09 \$4.46 \$14.63 102 \$557,987 \$2,726,425 616 71 Heart of Texas 13 \$10,241,002 \$395,478 \$9,845,524 \$1.69 \$19.39 \$18.74 \$3.57 \$15.17 238 \$1,314,855 \$8,530,669 1,931 2,14	Borderplex	10	\$28,737,836	\$845,506	\$27,892,330	\$1.75	\$18.70	\$18.26	\$3.25	\$15.02	427	\$2,287,472	\$25,604,858	5,829	6,256
Heart of Texas 13 \$10,241,002 \$395,478 \$9,845,524 \$1.69 \$19.39 \$18.74 \$3.57 \$15.17 238 \$1,314,855 \$8,530,669 1,931 2,10	Permian Basin	11	\$11,627,035	\$390,381	\$11,236,654	\$2.48	\$21.64	\$20.83	\$2.72	\$18.10	60	\$379,108	\$10,857,545	2,013	2,073
Capital Area 14 \$26,778,440 \$1,089,727 \$25,688,713 \$3.23 \$32.69 \$30.57 \$4.23 \$26.34 356 \$3,349,867 \$22,338,846 2,883 3,22	Concho Valley	12	\$3,439,452	\$155,039	\$3,284,413	\$2.28	\$18.60	\$19.09	\$4.46	\$14.63	102	\$557,987	\$2,726,425	616	718
Rural Capital 15 \$18,273,182 \$996,653 \$17,276,529 \$2.34 \$27.42 \$25.84 \$4.81 \$21.03 337 \$2,627,743 \$14,644,786 2,393 2,778 Brazos Valley 16 \$8,409,258 \$380,236 \$8,029,022 \$3.06 \$24.38 \$23.84 \$3.20 \$20.64 136 \$977,610 \$7,051,411 1,136 1,27 Deep East 17 \$10,360,872 \$326,483 \$10,034,389 \$1.87 \$19.70 \$18.32 \$2.99 \$15.33 151 \$853,172 \$9,181,217 2,038 2,11 Southeast 18 \$10,496,160 \$359,808 \$10,136,352 \$1.63 \$19.57 \$18.56 \$1.92 \$16.64 147 \$816,512 \$9,319,840 1,947 2,05 Golden Crescent 19 \$5,096,644 \$197,230 \$4,899,414 \$2.44 \$20.72 \$19.50 \$3.42 \$16.08 83 \$503,596 \$4,395,819 906 98 Alamo 20 \$66,829,455 \$1,609,543 \$65,219,912 \$1.40 \$26.00 \$24.57 \$3.01 \$21.57 1,923 \$13,804,057 \$55,4415,855 8,546 10,4 South Texas 21 \$13,769,111 \$363,167 \$13,405,944 \$1.28 \$20.07 \$19.43 \$3.74 \$15.69 132 \$738,468 \$12,667,476 2,849 2,91 Lower Rio 23 \$45,816,775 \$968,066 \$44,848,709 \$1.34 \$18.21 \$17.80 \$3.77 \$14.03 468 \$2,397,230 \$42,451,478 10,541 11,0 Cameron 24 \$19,018,641 \$495,807 \$18,622,834 \$1.10 \$18.00 \$17.61 \$3.32 \$18.09 \$12 \$732,000 \$42,451,478 10,541 11,0 Cameron 25 \$4,840,594 \$134,529 \$4,706,065 \$1.51 \$21.96 \$21.61 \$3.353 \$18.08 119 \$732,021 \$3,740,044 774 89 Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.75 \$4.00 \$11.74 105 \$495,035 \$55,24,460 1,597 1,776 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$15.631,628 26,478 30.0	Heart of Texas	13	\$10,241,002	\$395,478	\$9,845,524	\$1.69	\$19.39	\$18.74	\$3.57	\$15.17	238	\$1,314,855	\$8,530,669	1,931	2,169
Brazos Valley 16 \$8,409,258 \$380,236 \$8,029,022 \$3.06 \$24.38 \$23.84 \$3.20 \$20.64 136 \$977,610 \$7,051,411 1,136 1,22	Capital Area	14	\$26,778,440	\$1,089,727	\$25,688,713	\$3.23	\$32.69	\$30.57	\$4.23	\$26.34	356	\$3,349,867	\$22,338,846	2,883	3,239
Deep East 17 \$10,360,872 \$326,483 \$10,034,389 \$1.87 \$19.70 \$18.32 \$2.99 \$15.33 151 \$853,172 \$9,181,217 2,038 2,18 50,0496,160 \$359,808 \$10,136,352 \$1.63 \$19.57 \$18.56 \$1.92 \$16.64 147 \$816,512 \$9,319,840 1,947 2,038 2,18 2,038 2,18 2,038 2,18 2,039	Rural Capital	15	\$18,273,182	\$996,653	\$17,276,529	\$2.34	\$27.42	\$25.84	\$4.81	\$21.03	337	\$2,627,743	\$14,648,786	2,393	2,730
Southeast 18 \$10,496,160 \$359,808 \$10,136,352 \$1.63 \$19.57 \$18.56 \$1.92 \$16.64 147 \$816,512 \$9,319,840 1,947 2,05 Golden Crescent 19 \$5,096,644 \$197,230 \$4,899,414 \$2.44 \$20.72 \$19.50 \$3.42 \$16.08 83 \$503,596 \$4,395,819 906 98 Alamo 20 \$66,829,455 \$1,609,543 \$65,219,912 \$1.40 \$26.00 \$24.57 \$3.01 \$21.57 1,923 \$13,804,057 \$51,415,855 8,546 10,4 South Texas 21 \$13,769,111 \$363,167 \$13,405,944 \$1.28 \$20.07 \$19.43 \$3.74 \$15.69 132 \$738,468 \$12,667,476 2,849 2,981 Coastal Bend 22 \$16,945,060 \$520,461 \$16,424,599 \$2.22 \$23.34 \$22.56 \$4.07 \$18.48 261 \$1,4676,527 2,706 2,984 Lower Rio 23 \$45,816,775 \$968,066	Brazos Valley	16	\$8,409,258	\$380,236	\$8,029,022	\$3.06	\$24.38	\$23.84	\$3.20	\$20.64	136	\$977,610	\$7,051,411	1,136	1,272
Golden Crescent 19 \$5,096,644 \$197,230 \$4,899,414 \$2.44 \$20.72 \$19.50 \$3.42 \$16.08 83 \$503,596 \$4,395,819 906 98 Alamo 20 \$66,829,455 \$1,609,543 \$65,219,912 \$1.40 \$26.00 \$24.57 \$3.01 \$21.57 1,923 \$13,804,057 \$51,415,855 8,546 10,4 South Texas 21 \$13,769,111 \$363,167 \$13,405,944 \$1.28 \$20.07 \$19.43 \$3.74 \$15.69 132 \$738,468 \$12,667,476 2,849 2,93 Coastal Bend 22 \$16,945,060 \$520,461 \$16,424,599 \$2.22 \$23.34 \$22.56 \$4.07 \$18.48 261 \$1,748,072 \$14,676,527 2,706 2,94 Lower Rio 23 \$45,816,775 \$968,066 \$44,848,709 \$1.34 \$18.21 \$17.80 \$3.77 \$14.03 468 \$2,397,230 \$42,451,478 10,541 11,0 Cameron 24 \$19,018,641 \$495,807 \$18,522,834 \$1.10 \$18.00 \$17.61 \$3.32 \$14.29 312 \$1,561,495 \$16,961,339 4,205 4,55 Texoma 25 \$4,840,594 \$134,529 \$4,706,065 \$1.51 \$21.96 \$21.61 \$3.53 \$18.08 119 \$732,021 \$3,974,044 774 89 Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.21 553 \$3,250,266 \$9,729,863 2,137 2,65 Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,76 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2	Deep East	17	\$10,360,872	\$326,483	\$10,034,389	\$1.87	\$19.70	\$18.32	\$2.99	\$15.33	151	\$853,172	\$9,181,217	2,038	2,189
Alamo 20 \$66,829,455 \$1,609,543 \$65,219,912 \$1.40 \$26.00 \$24.57 \$3.01 \$21.57 1,923 \$13,804,057 \$51,415,855 8,546 10,4 South Texas 21 \$13,769,111 \$363,167 \$13,405,944 \$1.28 \$20.07 \$19.43 \$3.74 \$15.69 132 \$738,468 \$12,667,476 2,849 2,93 Coastal Bend 22 \$16,945,060 \$520,461 \$16,424,599 \$2.22 \$23.34 \$22.56 \$4.07 \$18.48 261 \$1,748,072 \$14,676,527 2,706 2,96 Lower Rio 23 \$45,816,775 \$968,066 \$44,848,709 \$1.34 \$18.21 \$17.80 \$3.77 \$14.03 468 \$2,397,230 \$42,451,478 10,541 11,0 Cameron 24 \$19,018,641 \$495,807 \$18,522,834 \$1.10 \$18.00 \$17.61 \$3.32 \$14.29 312 \$1,561,495 \$16,961,339 4,205 4,55 Texoma 25 \$4,840,594 \$134,529 \$4,706,065 \$1.51 \$21.96 \$21.61 \$3.53 \$18.08 119 \$732,021 \$3,974,044 774 89 Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.21 553 \$3,250,266 \$9,729,863 2,137 2,65 Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,70 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.83 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2	Southeast	18	\$10,496,160	\$359,808	\$10,136,352	\$1.63	\$19.57	\$18.56	\$1.92	\$16.64	147	\$816,512	\$9,319,840	1,947	2,094
South Texas 21 \$13,769,111 \$363,167 \$13,405,944 \$1.28 \$20.07 \$19.43 \$3.74 \$15.69 132 \$738,468 \$12,667,476 2,849 2,984 Coastal Bend 22 \$16,945,060 \$520,461 \$16,424,599 \$2.22 \$23.34 \$22.56 \$4.07 \$18.48 261 \$1,748,072 \$14,676,527 2,706 2,90 Lower Rio 23 \$45,816,775 \$968,066 \$44,848,709 \$1.34 \$18.21 \$17.80 \$3.77 \$14.03 468 \$2,397,230 \$42,451,478 10,541 11,0 Cameron 24 \$19,018,641 \$495,807 \$18,522,834 \$1.10 \$18.00 \$17.61 \$3.32 \$14.29 312 \$1,561,495 \$16,961,339 4,205 4,55 Texoma 25 \$4,840,594 \$134,529 \$4,706,065 \$1.51 \$21.96 \$21.61 \$3.53 \$18.08 119 \$732,021 \$3,974,044 774 89 Central Texas 26 \$13,577,940 <	Golden Crescent	19	\$5,096,644	\$197,230	\$4,899,414	\$2.44	\$20.72	\$19.50	\$3.42	\$16.08	83	\$503,596	\$4,395,819	906	989
Coastal Bend 22 \$16,945,060 \$520,461 \$16,424,599 \$2.22 \$23.34 \$22.56 \$4.07 \$18.48 261 \$1,748,072 \$14,676,527 2,706 2,90 Lower Rio 23 \$45,816,775 \$968,066 \$44,848,709 \$1.34 \$18.21 \$17.80 \$3.77 \$14.03 468 \$2,397,230 \$42,451,478 10,541 11,0 Cameron 24 \$19,018,641 \$495,807 \$18,522,834 \$1.10 \$18.00 \$17.61 \$3.32 \$14.29 312 \$1,561,495 \$16,961,339 4,205 4,55 Texoma 25 \$4,840,594 \$134,529 \$4,706,065 \$1.51 \$21.96 \$21.61 \$3.53 \$18.08 119 \$732,021 \$3,974,044 774 89 Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.21 553 \$3,250,266 \$9,729,863 2,137 2,69 Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,70 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2	Alamo	20	\$66,829,455	\$1,609,543	\$65,219,912	\$1.40	\$26.00	\$24.57	\$3.01	\$21.57	1,923	\$13,804,057	\$51,415,855	8,546	10,469
Lower Rio 23 \$45,816,775 \$968,066 \$44,848,709 \$1.34 \$18.21 \$17.80 \$3.77 \$14.03 468 \$2,397,230 \$42,451,478 10,541 \$11,00 Cameron 24 \$19,018,641 \$495,807 \$18,522,834 \$1.10 \$18.00 \$17.61 \$3.32 \$14.29 312 \$1,561,495 \$16,961,339 4,205 4,51 Texoma 25 \$4,840,594 \$134,529 \$4,706,065 \$1.51 \$21.96 \$21.61 \$3.53 \$18.08 119 \$732,021 \$3,974,044 774 89 Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.21 553 \$3,250,266 \$9,729,863 2,137 2,69 Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,70 Gulf Coast 28 \$180,900,298 \$3	South Texas	21	\$13,769,111	\$363,167	\$13,405,944	\$1.28	\$20.07	\$19.43	\$3.74	\$15.69	132	\$738,468	\$12,667,476	2,849	2,981
Cameron 24 \$19,018,641 \$495,807 \$18,522,834 \$1.10 \$18.00 \$17.61 \$3.32 \$14.29 312 \$1,561,495 \$16,961,339 4,205 4,55 Texoma 25 \$4,840,594 \$134,529 \$4,706,065 \$1.51 \$21.96 \$21.61 \$3.53 \$18.08 119 \$732,021 \$3,974,044 774 89 Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.21 553 \$3,250,266 \$9,729,863 2,137 2,69 Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,70 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2	Coastal Bend	22	\$16,945,060	\$520,461	\$16,424,599	\$2.22	\$23.34	\$22.56	\$4.07	\$18.48	261	\$1,748,072	\$14,676,527	2,706	2,967
Texoma 25 \$4,840,594 \$134,529 \$4,706,065 \$1.51 \$21.96 \$21.61 \$3.53 \$18.08 119 \$732,021 \$3,974,044 774 89 Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.21 553 \$3,250,266 \$9,729,863 2,137 2,69 Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,70 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2	Lower Rio	23	\$45,816,775	\$968,066	\$44,848,709	\$1.34	\$18.21	\$17.80	\$3.77	\$14.03	468	\$2,397,230	\$42,451,478	10,541	11,009
Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.21 \$53 \$3,250,266 \$9,729,863 2,137 2,68 Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,70 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2	Cameron	24	\$19,018,641	\$495,807	\$18,522,834	\$1.10	\$18.00	\$17.61	\$3.32	\$14.29	312	\$1,561,495	\$16,961,339	4,205	4,517
Central Texas 26 \$13,577,940 \$597,811 \$12,980,129 \$2.16 \$20.27 \$19.72 \$4.51 \$15.21 553 \$3,250,266 \$9,729,863 2,137 2,68 Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,70 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2	Texoma	25	\$4,840,594	\$134,529	\$4,706,065	\$1.51	\$21.96	\$21.61	\$3.53	\$18.08	119	\$732,021	\$3,974,044	774	893
Middle Rio 27 \$6,237,786 \$218,291 \$6,019,495 \$1.46 \$16.54 \$15.75 \$4.00 \$11.74 105 \$495,035 \$5,524,460 1,597 1,70 Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2		_				\$2.16	\$20.27	\$19.72	\$4.51	\$15.21	553			2,137	2,690
Gulf Coast 28 \$180,900,298 \$3,209,956 \$177,690,342 \$1.19 \$26.20 \$24.85 \$4.33 \$20.52 3,771 \$27,058,714 \$150,631,628 26,478 30,2		_		· · · · ·							105				1,702
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Sum of Boards 99 \$765,798,473 \$19,776,259 \$746,022,214 \$1.66 \$24.70 \$22.50 \$3.95 \$18.56 15,780 \$108,956,707 \$637,065,507 120,418 136,136	Sum of Boards	_			\$746,022,214	\$1.66	\$24.70	\$22.50	\$3.95	\$18.56	15,780	\$108,956,707	\$637,065,507	120,418	136,198